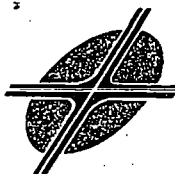


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ASH GROVE CEMENT WEST, INC.

Inter-Office Memorandum

November 11, 1991

To Dick Cooke Date _____
From Ken Rone
Subject Progress Report for
Period Ending 11/11/91

Copies to Jim Post
Steve Sheridan
George Wells
Ben McBride

- Stan Webb had follow-up work done on his ever painful foot injury. These X-rays show two of his #2 metatarsal bones fractured, one of which had a 30° misalignment. 30 days of calcification has massed around the broken bones. The original X-rays showed none of this. Stan has not missed any work but surgery seems probable.

We understand Tilbury was caught without a coal contract when their natural gas supply was curtailed due to coal weather two weeks ago, resulting in a one week shutdown.

Baugh's attempts to clean the clinker shed with water resulted in saturation of those areas which we were told would be safe. They offered to pay for any damage. Assessment is difficult, involving used furniture, old storeroom supplies, patterns, bulkbags, electrical shorts etc. The demolition of the bridge crane has been delayed due to rigging problems. New conflicts with the steelwork has delayed erection of the building's interior.

The brick work in the kiln has been completed. Castable work and insulation on the pulverized coal bin continues. Duct work in the coal mill has begun. Work resumed on the dedust system duct work and the underground cooling water system. The early start on the rock dock has been cancelled. The reclaimer was begun and erection of the truck dump building continued. CMU construction within the Shop/Whse. and siding on the Burner Building and Clay Storage Bldg. continued. The gas line passed its pressure test. The clinker transfer conveyor was installed and crews continued on the stacker delivery conveyor and T.T. #7. The and airlift pipes have been installed. The Clinker Breaker deck was formed and it appears work has resumed on the G-cooler. We are assisting in the PLC point-to-point tests and requesting a negotiated COP credit for the labor we are saving the contractor.

We received delivery on office lunchroom tables and the belated balance of the receptionist's station. The lab moist cabinet installation seems complete. We purchased an intercom system and electric door strike for the Sales Office to be installed next Wednesday. This should complete our obligations resulting from the Labor Day move.

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November 11, 1991
K. RONE

PROGRESS REPORT
SEATTLE PROJECT

PAGE 2

Jim Post visited. We discussed supervision of the Tech. Services position, Q\C organization, the delivery of 10 yards of L-Bar clay for weathering tests, gypsum for our LaFarge grind, and the Holnam exchange.

We have been jaw boning, trying to wean Stoneway away from their habit of pumping anything liquid down the storm drain. When our new system is installed, their responsibility for sharing it will be to see that ONLY rainwater enter the system. No street wash downs, decant basin pump outs, truck wash outs, form oil, etc. If not, we are in violation of our permit and the detention system will be irreparably damaged. It is imperative that they understand, are prepared and comply.

We interviewed two Process Engr. candidates and two for Office Mgr. Rosemarie met with the Vice President of Lake Washington Voc Tech to discuss training funds. The week was consumed with preparation of the Monthly Operations Report and the 1992 Operating Plan. The 1992 Capital Budget is a formidable task in itself.

We have little information on next year's sales by type, or availability from the plants. Earl has indicated 414,000 tons sales and Ken Gould indicates the Holnam exchange will end now and resume on 1/2/92, run only thru June, but exchange a full 40,000 t. We have made some gross assumptions on availability and kiln start up volumes. We will make a stab at inventory roll thru, but sales and availability by type and by month is essential for useful discussions.

I have asked SMG to put in some work on the shuttle conveyor used on the rock unloading. The present design was not intended to be for construction according to Steve Rinella. The P\O we placed for it's fabrication is now on hold.

Next week we will prepare for our annual Veterans Day recognition, the annual address by George, Earl and yourself (to be held in our new control room with Fuller's permission), several more interviews, submit the 1992 Operating Plan, hold performance reviews with our salaried employees, and install the work stations in the Engineering Room. Dan will be going on vacation on the 14th. See you Wednesday.

